# SMARTMONEY STARTUPS

# Fundraising Sprint Program



# Luis Berga



Associate – SmartMoney Startups

Founder Music Meets Video
Startup Runner VC
Sr Associate – Austin Tech Incubator
TechStars Associate
Investment Banking/Valuation
Lean Startup Expert
MBA University of Texas - Austin









### Jeff (J.D.) Davids



- 8 Startups
- 3 IPOs
- 3 M&A Acquisitions

2 Learning Opportunities
Mentored 100's of Startups

# Jeff (J.D.) Davids



#### Over \$1B of completed deals

Websense - IPO
Organic Online - IPO
Accrue Software - IPO
Wireless Facilities - IPO & M&A
DH Technology - IPO & M&A
Adjacency - sold for 10X Revenues
vMix Media - raised \$21M
SG Biofuels - raised \$26M
Royal Dutch Shell - 3 Divestitures

#### Prior:

KPMG Peat Marwick
Ohio State University
United States Marine Corps



# Sprint Program Rules of Engagement

- Safe place to share
- No dumb questions
- Confidentiality
- Full transparency
- Rigorously honest
- Ask questions, suggest solutions/ideas
- Don't take it personally
- Don't mean it personally

### Fundraising Sprint Program

#### **MODULE 1: MARKET MAPPING**

### Start the Research and Meet Your Fellow Members

- Learn how to navigate multiple database tools to get an in-depth look at your industry, competitors and relevant VC & M&A deals.
- Understand how to filter and prioritze the key findings from the database research and why it's important for your business.
- Meet the community and learn how the diverse skills can build each other up.

## Fundraising Sprint Program

## Meet the Team

## Fundraising Sprint Feb 2017



Nader Fathi



Savina Hawkins



Joel Russell



Remy Mraz



Viviene Francis



Ian DeVries



Alex Cano

# Fundraising Sprint Components

- Market Map of Key Industry Players
- Target List of SmartMoney Investors
- Fundraising Campaign Roadmap
- Investor Email Templates
- Customer Traction Report

### Program Schedule

#### **COURSE OVERVIEW:**

Feb. 2, 2017 at 9:00am PST - Module 1: Introduction & Market Mapping

Feb. 9, 2017 at 9:00am PST – Module 2: Targeting Deals & Investors

Feb. 16, 2017 at 9:00am PST – Module 3: Fundraising Campaign Roadmap

Feb. 23, 2017 at 9:00am PST – Module 4: Email Templates & Investor Readiness Scorecards

#### **ASK ME ANYTHING SESSIONS:**

Feb. 7, 2017 at 9:00am PST - AMA Session (Ask Me Anything)

Feb. 14, 2017 at 9:00am PST – AMA Session (Ask Me Anything)

Feb. 21, 2017 at 9:00am PST – AMA Session (Ask Me Anything)

Feb. 28, 2017 at 9:00am PST – AMA Session (Ask Me Anything)

# Fundraising

# FUNDRAISING: 2 Approaches

Shotgun approach

Targeted Approach

#### A METHODICAL PROCESS

Step by Step

Instructions

With Billion Dollar Results

Why is the PROCESS so important?

How Much

Is your

TIME

Worth?

#### Your Most Valuable Asset

- 3-12 month process
- 60% of CEO time minimum
- Capital Efficiency
- Time efficiency

#### A METHODICAL PROCESS

Sales & Marketing 101

Build a Target List

Work the List

### **Target SmartMoney Investors**



#### Who are the WRONG Investors?

# No VERTICAL MARKET EXPERTISE

No Exits in your Vertical No Investments in your vertical

Not Actively writing checks

#### Who are the RIGHT Investors?

VERTICAL MARKET EXPERTISE (company names & roles)

Successful Exits - verify

Prior Investments - verify

Vertical Market Ops Experience

RECENT CHECKS WRITTEN

# SmartMoney Investors Bring:

- Deep Industry Relationships
- Vertical Industry Knowledge
- Experience Building Sales Velocity
- Channel Partners
- Strong Co-Investor Networks
- Introductions to Acquirers
- Industry Analyst Introductions

## Finding SmartMoney

Build a Target List

Market Map

Relevant Deals

Relevant Investors

# Industry Convergence

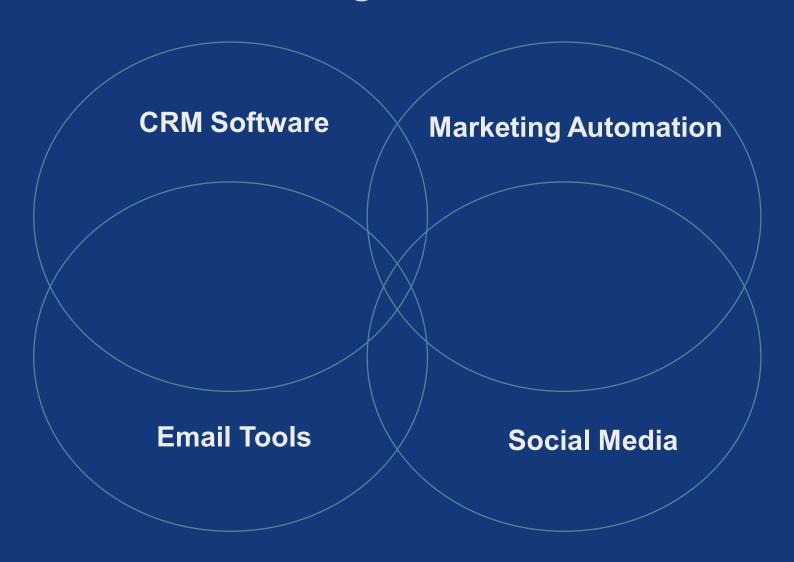
**Industry 1** 

**Industry 2** 

**Industry 3** 

**Industry 4** 

# Industry Convergence Example: Marketing Automation



# **Example Market Map Marketing Automation Vertical**

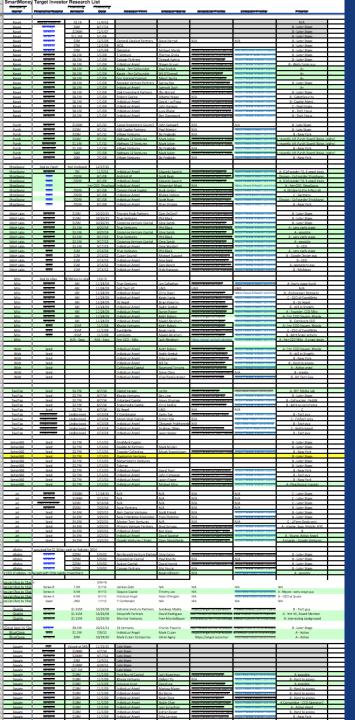
<u>Industry 1</u>	Industry 2 Marketing	Industry 3	Industry 4
<u>CRM</u>	<b>Automation</b>	<b>EMAIL</b>	Social Media
Oracle CRM On Demand	Eloqua	Gmail/Google	Facebook
SAP	InfusionSoft	Outlook	YouTube/Google
Siebel / Oracle	HubSpot	Yahoo	Twitter
Salesforce	Teradata / Aprimo	Zoho	LinkedIn
Microsoft Dynamics	Unica/IBM	Inbox.Com	Pinterest
Sage	Marketo	FastMail	Instagram
SugarCRM	SimplyCast	Constant Contact	WhatsApp
Nimble	Silverpop	BlueHornet	SnapChat
InfusionSoft	Pardot	GMX	Tumblr
HubSpot	Action	AOL	Reddit
Pardot	Signal	Lycos	Vine
HubSpot	NeoLane	HushMail	Meetup

# Successful Dealpath: IPO and then \$879M Exit

Company Name	Financing	_	Financing		Investor First	Investor
(Investee)	Round	Amount	Date	Investor Company	Name	Last Name
Eloqua	Acquired	\$879M	12/20/12	Oracle	Thomas	Kurian
Eloqua	IPO	\$92M	8/2/12	IPO	N/A	N/A
Eloqua	Series C	\$23M	10/15/07	<b>Bessemer Venture Partners</b>	Byron	Deeter
Eloqua	Series C	\$23M	10/15/07	JMI Equity	Brad	Woloson
Eloqua	Series C	\$23M	10/15/07	Bay Partners	Neal	Dempsey
Eloqua	Series B	\$12.8M	9/6/06	Bay Partners	Neal	Dempsey
Eloqua	Series B	\$12.8M	9/6/06	JMI Equity	Brad	Woloson
Eloqua	Series A	\$5M	5/9/05	JMI Equity	Brad	Woloson
Eloqua	Seed	UND	UND	Individual Angel	Harry	Weller
Eloqua	Seed	UND	UND	Individual Angel	Neil	Sadaranganey
Eloqua	Seed	UND	UND	Individual Angel	Aaron	Rothschild
Eloqua	Seed	UND	UND	Individual Angel	Ron	Thompson
Eloqua	Seed	UND	UND	Individual Angel	Keith	Burrows
Eloqua	Seed	UND	UND	Individual Angel	Dennis	Dayman
Eloqua	Seed	UND	UND	Individual Angel	Jeffrey	Kadanoff

#### Successful Dealpath: eCommerce \$75M Exit

SmartMoney Target Investor Research List							
Company		<b>Financing</b>	<b>Financing</b>				
<u>Name</u>	Financing Round	<u>Amount</u>	<u>Date</u>	Investor Firm	Investor Name		
Milo	Acq by eBay	\$75M Acq by eBay	12/2/10				
Milo	<u>Series A</u>	4M	11/24/09	True Ventures	Jon Called State		
Milo	<u>Series A</u>	4M	11/24/09	Soft Tech VC	UNI		
Milo	<u>Series A</u>	4M	11/24/09	Individual Angel	Chr		
Milo	Series A	4M	11/24/09	Individual Angel	Kev		
Milo	Series A	4M	11/24/09	SV Angel	Bria		
Milo	<u>Series A</u>	4M	11/24/09	Individual Angel	Ayd		
Milo	Series A	4M	11/24/09	Individual Angel	Aar		
Milo	Series A	4M	11/24/09	Individual Angel	Keit		
Milo	Series A	4M	11/24/09	Individual Angel	Мартинати		
Milo	<u>Seed</u>	.95M	11/1/08	Khosla Ventures	Keit		
Milo	<u>Seed</u>	.95M	11/1/08	Eventbrite	Kev		
Milo	<u>Seed</u>	.95M	11/1/08	comScore	Ma		
Milo		N/A - Exec	N/A - Exec	Fmr CEO - Milo	Jack Auranama		



Understand your environment

Do your homework: Invest in the Research

Scrub ~ 200 Names

Note relevant strategic connections to YOUR deal

Gain Deep Industry Knowledge

Relevant, Active Investors

# Example Shortlist: eCommerce

Relevant Deal Notes

SmartMone	-	stor Researd	ch List				
<u>Company</u>	<u>Financing</u>	<u>Financing</u>					
Name and	<u>Round</u>	<u>Amount</u>	Investor Company	Investor Name	<u>Priority</u>	AngelList Profile	<u>LinkedIn Profile</u>
Milo	Series A	4M	Individual Angel	Aa on Patzer	A - Founder, CEO Milo	https://angel.co	https://www.linkedin.com/in/ap
Milo		N/A - Exec	Fmr CEO - Milo	Jack / Jarahama	A - fmr CEO Milo - 6 angel deals	https://angel.co	nttps://www.linkedin.com/in/jac
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Paul En	A - fmr Kayak Co-Founder	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Bill O'D	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Fmr General Catalyst	Nite	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Individual Angel	Somest.	A+	https://angel.co	https://www.linkedin.com/in/
				(25)(25) 30 (MA)	319.79		9AP 9249
ShopSavvy	Seed		Individual Angel	Alexander	A - fmr CEO, ShopSavvy	N/A	nttps://www.linkedin.com/in/an
ShopSavvy	Seed	.700M	Architel LP	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
ShopSavvy	Seed	.700M	Individual Angel	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
							30
Square	Series A	\$10M	Individual Angel	Robin	A Competitor - CEO Operator?	https://angel.co	https://www.linkedin.com/in/ro
ShopSavvy	Seed	.700M	Canyon Creek Capital	Buck Jordan	A (Bridge to the A Round)	https://angel.co	nttps://www.linkedin.com/in/bu
BlueCava	<u>Seed</u>	\$1.5M	Individual Angel	Mark Cuban	A - Active	https://angel.co	v.linkedin.com/in/mark-cubar
BlueCava	Series A	\$5M	Mark Cuban Companies	Omar Agalya-	A - Active	https://angel.co	https://www.linkedin.com/in/omarage
Square	Series A	\$10M	Individual Angel	Josh Schaelberg	A - Active Angel	https://angel.co	nttps://www.linkedin.com/in/jos
Wish	Seed		Caffeinated Capital	Rayn and Tensing	A - Active angel	https://angel.co	https://www.linkedin.com/in/
Purch	Series B	\$33M	Highway 12 Ventures	Mark	A - just recently left Purch Board (	https://angel.co	nttps://www.linkedin.com/in/m
Purch	Series A2	\$1.5M	Highway 12 Ventures	Mark	A - just recently left Purch Board (	https://angel.co	nttps ww.linkedin.com/in/ma
Purch	Series A	\$6M	Highway 12 Ventures	Mark	A - just recently left Purch Board (	https://angel.co	nttp v.linkedin.com/in/ma
CEO of eBates - h	uge exit with little ca	pital investment		Kevin Johnson	A - possibly	N/A	m/in/kevinhjo
Jet	Seed	\$4.9M	Individual Angel	David Decloration	A - Young, Active Angel	https://angel.co	m/in/
				Principal Model C			LinkedIn

**Active eCommerce Investors:** 

S

Profile Connection

Do these people know that your company exists?

# Making your list

# Making your list

# HANDOUTS

### **MARKET MAP**

INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4
GORILLAS			
2			
3			
5			
7			

# Making your list

STEP 1

LIST
VERTICAL INDUSTRY
SECTORS

# Making your list

STEP 2

LIST COMPANIES

KEY INDUSTRY PLAYERS

## Making your list

5,000 lb Gorillas
Successful Exits
Rising Stars
Competitors
Adjacent Players

## **MARKET MAP**

INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4
GORILLAS			
2			
3			
5			
7			

## **MARKET MAP**

INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4
	-		
COMPETITORS			
1			
1	_		
2			
<u>-</u>	_		
4			
5			
6			
7			

## **MARKET MAP**

INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4	
OTHERS				
2				
3				
5				
7				

# Making your list

STEP 3

FIND RELEVANT DEALS

## Tools to use

Crunchbase

VentureDeal.com

AngelList

**CB** Insights

## Crunchbase

Cost: Free



The Business Graph

Search for organizations, people, events, and products



SUBSCRIBE

Advanced Search





CrunchBaseDaily
The source for all things Startup

#### CrunchBase Daily - Top Funding Rounds



#### Slack

Slack, previously known as Tiny Speck, is a...

#### \$160M / Series E

Investors: Kleiner Perkins Caufield & Byers

Accel Partners Index Ventures

Andreessen Horowitz Google Ventures Spark Capital See More (10)



#### Movile

Movile is a leading global mobile commerce...

\$40M / Series E

Investors: Naspers



#### **Recorded Future**

Recorded Future arms organizations with...

\$12M / Series D

Investors: Google Ventures

Atlas Venture

#### Funding Rounds (6) - \$108.4M

#### SERIES

#### \$50M / Series F

Nov 16, 2011

Investors: InterWest Partners

Institutional Venture Partners (IVP)

Storm Ventures Mayfield Fund Battery Ventures

### Crunchbase

#### SERIES

#### \$25M / Series E

Nov 17, 2010

Investors: Institutional Venture Partners (IVP)

Storm Ventures InterWest Partners Mayfield Fund



Free



#### \$10M / Series D

Apr 27, 2010

Investors: Mayfield Fund

InterWest Partners Storm Ventures

#### SERIES

#### \$10M / Series C

Sep 22, 2009

Investors: Mayfield Fund

## SERIES

#### \$8M / Series B

Aug 12, 2008

Investors: Storm Ventures

InterWest Partners

## SERIES

#### \$5.4M / Series A

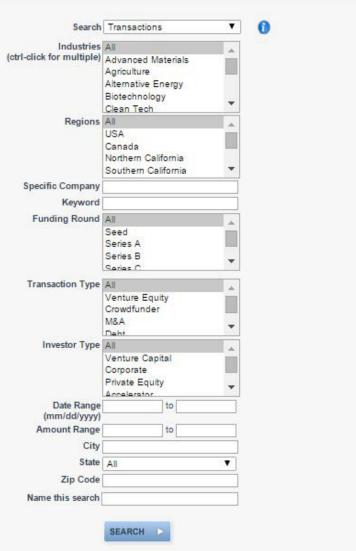
Oct 1, 2006

Investors: InterWest Partners





**Cost:** \$25 mo.



#### SAVED SEARCHES Use Name this search to save your 20 most recent searches here. F Devices Seed and Series A 4 Edit 📝 VIS Edit 📝 Med Device - Pumps 4 years Edit 3 F Seed Alt Energy, CleanTech 13-14 Edit 📝 Electronics A 13-14 Edit 📝 F Consumer+Ecommerce 2013-2015 Edit 📝 Pharma 13-14 Seed-A Edit 📝 ₱ 2013 Seed SoCal. Edit 🕜 ₱ Digital Media Execs SoCal Edit 📝 Exits 2013 SoCal Edit 📝 VC Class 2010 Edit 3 ₽ VC Class 2011 Edit 📝 VC Class 2012 Edit 📝 JD Industries CA Deals Edit 3 JD Industries CA Deals Edit 📝 JD Industries CA Deals Edit 📝 JD Industries CA Deals Edit 📝 F Pharma CA deals Edit 📝 F SoCal-Relevant Industries Edit 3 All SoCal Deals

₱ Digital Media SoCal - Deals

Edit 🕜

### **VentureDeal**

**Cost:** \$25 mo.



#### TRANSACTION SEARCH RESULTS

< PREVIOUS SEARCH | SEARCH BY ALPHABET | \*\*All\*\* ▼

Transaction Record	Date	Industry	Round	Amount
☐ Insightera	12/13/2013	Digital Media	Undisclosed	Undisclosed
☐ Marketo	05/16/2013	IT IT	Undisclosed	\$79,300,000
Marketocracy	12/31/2012	Financial Services	Undisclosed	\$250,000
☐ Crowd Factory	04/18/2012	Internet	Undisclosed	Undisclosed
Marketo	11/16/2011	IT	Undisclosed	\$50,000,000
Marketo	11/17/2010	IT	Undisclosed	\$25,000,000
☐ Marketo	04/27/2010	IT	Series C	\$10,000,000
☐ Marketo	06/30/2009	IT	Undisclosed	Undisclosed
☐ Marketo	08/12/2008	IT	Series B	\$8,000,000
☐ Marketo	06/30/2007	IT	Undisclosed	Undisclosed

NEW SEARCH

Click checkboxes to download records in spreadsheet format.

Or Select All 10 Records in Search

DOWNLOAD >

CLEAR DOWNLOAD QUEUE

ADD FAVORITES

## VentureDeal

Cost: \$25 mo. Company Name 🔡 Eloqua

Status Acquired or Merged

**Industry** Software

Company Description Eloqua provides the leading integrated demand

generation platform for marketers who must produce a continuous flow of quality leads for a professional sales

force.

#### TRANSACTION DETAILS

Information Release Date 10/15/2007

**Transaction Type** Venture Equity

Amount Received \$23,000,000

Round Series C

**Proceeds Purposes** Proceeds purposes were not disclosed.

**Transaction Investors** 

**Bessemer Venture Partners** (Lead Investor)

**Byron Deeter** 

in S 💆 f



**JMI Equity** 

**Brad Woloson** 



**Bay Partners** 

**Neal Dempsey** 





## **Angel List**

## Cost: Free



SYNDICATES STARTUPS FUNDS



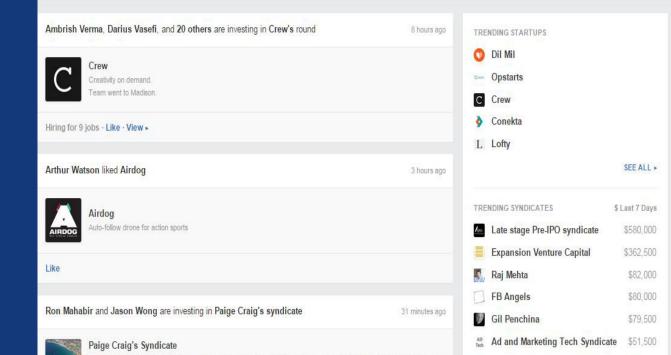
Q SEARCH



#### Reaction

Revolutionizing one of humanity's most basic needs: shelter.

Hiring for 5 jobs · Like · View ▶



## **Angel List**

Cost: Free

No Stage Nov 16, 2011 \$50,000,000 Read Press Battery Ventures VC Firm · Menlo Park Institutional Venture Partners VC Firm · Menlo Park View all 5 investors from this round TECHCRUNCH.COM Eyeing An IPO In 2012, Sales And Marketing Software Dev...

Marketo, a company that provides an on-demand marketing software that allows businesses to optimize their sales and marketing efforts, has raised \$50 million..

Series D Apr 27, 2010 \$10,000,000 Read Press InterWest Partners VC Firm · Menlo Park, Ca Storm Ventures Seed Fund · Menlo Park View all 3 investors from this round

Series B Aug 12, 2008 \$8,000,000 Read Press InterWest Partners VC Firm · Menlo Park, Ca Storm Ventures Seed Fund · Menlo Park ONDEMANDBEAT.COM Marketo Receives 8 Million In Series B Funding

Marketo; a San Mateo based provider of Business to Business marketing automation software, has received 8 million dollars in

Series B funding from Storm..

No Stage Nov 17, 2010 \$25,000,000 Read Press Institutional Venture Partners VC Firm · Menlo Park InterWest Partners VC Firm · Menlo Park. Ca View all 4 investors from this round FINSMES.COM FinSMEs | Marketo Secures \$25M in Funding Marketo, a San Mateo, CA-based provider of Revenue Performance Management solutions, has secured \$25m in funding. The round was led by Institutional Venture..

Series C Sep 22, 2009 \$10,000,000

Read Press

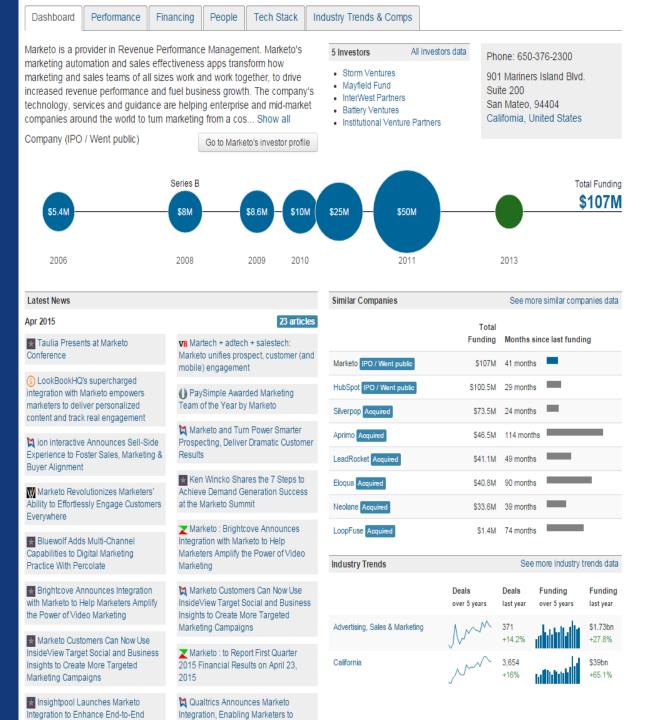
Series A Oct 1, 2006 \$5,400,000

Read Press

InterWest Partners VC Firm · Menlo Park, Ca

## **CB** Insights

Cost: \$1,199 mo. \$2,199 mo. \$2,999 mo. \$4,399 mo.



## **CB** Insights

Cost: \$1,199 mo. \$2,199 mo. \$2,999 mo. \$4,399 mo.



# Scrub Lots of Deals Skim Bios of Investors: PEOPLE more than FIRMS

Rank them A, B, C Brief notes re: why

Include hyperlinks to:
LinkedIn Profiles
AngelList Profiles
Website Bios

(as appropriate)

## Making your list

STEP 4

SIFT DOWN TO YOUR CUSTOM SHORTLIST

# Example Shortlist: eCommerce

SmartMoney Target Investor Research List							
Company	Financing	<b>Financing</b>					
Name and	Round	<u>Amount</u>	<b>Investor Company</b>	<b>Investor Name</b>	<u>Priority</u>	AngelList Profile	LinkedIn Profile
Milo	Series A	4M	Individual Angel	Aaror	A - Founder, CEO Milo	https://angel.co	https://www.linkedin.com/in/ap
Milo		N/A - Exec	Fmr CEO - Milo	Jack A	A - fmr CEO Milo - 6 angel deals	https://angel.co	nttps://www.linkedin.com/in/jac
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Paul I	A - fmr Kayak Co-Founder	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Bill O'Donneil	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Fmr General Catalyst	Nite	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Individual Angel	Somest.	A+	https://angel.co	https://www.linkedin.com/in/
				050000000000000000000000000000000000000	430.9	2.24	9AP 9249
ShopSavvy	<u>Seed</u>		Individual Angel	Alexander	A - fmr CEO, ShopSavvy	N/A	nttps://www.linkedin.com/in/an
ShopSavvy	<u>Seed</u>	.700M	Architel LP	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
ShopSavvy	<u>Seed</u>	.700M	Individual Angel	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
							30
Square	Series A	\$10M	Individual Angel	Robin Shapes	A Competitor - CEO Operator?	https://angel.co	https://www.linkedin.com/in/rol
							S.
ShopSavvy	Seed	.700M	Canyon Creek Capital	Buck Jordan	A (Bridge to the A Round)	https://angel.co	nttps://www.linkedin.com/in/bu
BlueCava	<u>Seed</u>	\$1.5M	Individual Angel	Mark Cuban	A - Active	https://angel.co	v.linkedin.com/in/mark-cubar
BlueCava	Series A	\$5M	Mark Cuban Companies	Omar Macky and Marky	A - Active	https://angel.co	https://www.linkedin.com/in/omarage
Square	Series A	\$10M	Individual Angel	Josh Schackers	A - Active Angel	https://angel.co	nttps://www.linkedin.com/in/jos
Wish	Seed		Caffeinated Capital	Rayn and Tensing	A - Active angel	https://angel.co	https://www.linkedin.com/in/
Purch	Series B	\$33M	Highway 12 Ventures	Mark	A - just recently left Purch Board	https://angel.co	nttps://www.linkedin.com/in/ma
Purch	Series A2	\$1.5M	Highway 12 Ventures	Mark	A - just recently left Purch Board	https://angel.co	nttps://www.linkedin.com/in/ma
Purch	Series A	\$6M	Highway 12 Ventures	Mark	A - just recently left Purch Board	https://angel.co	https://www.linkedin.com/in/ma
CEO of eBates - h	uge exit with little cap	pital investment		Kevin Johnson	A - possibly	N/A	nttps://www.linkedin.com/in/kevinhjol
Jet	Seed	\$4.9M	Individual Angel	David Specios 3	A - Young, Active Angel	https://angel.co	https://www.linkedin.com/in/

### **Active eCommerce Investors:**

Do these people know that your company exists?

# Working your list

Ask for Warm Introductions from:

Existing Investors
Prior portfolio CEOs
Advisory Board
Mentors / Advisors

**Smart Networking** 

## VERY IMPORTANT

This process requires a time investment.

You WILL get an ROI on every hour you invest in research

SmartMoney Pitch Meetings are MUCH MORE EFFICIENT

## Homework

- 1. Start your Market Map (Excel Spreadsheet Template)
- 2. Begin your research
- 3. Schedule call w/Luis

Luis@SmartMoneyStartups.com

# Q & A



# SMARTMONEY STARTUPS

The RIGHT Investors
In the RIGHT DEALS
At the RIGHT TIME