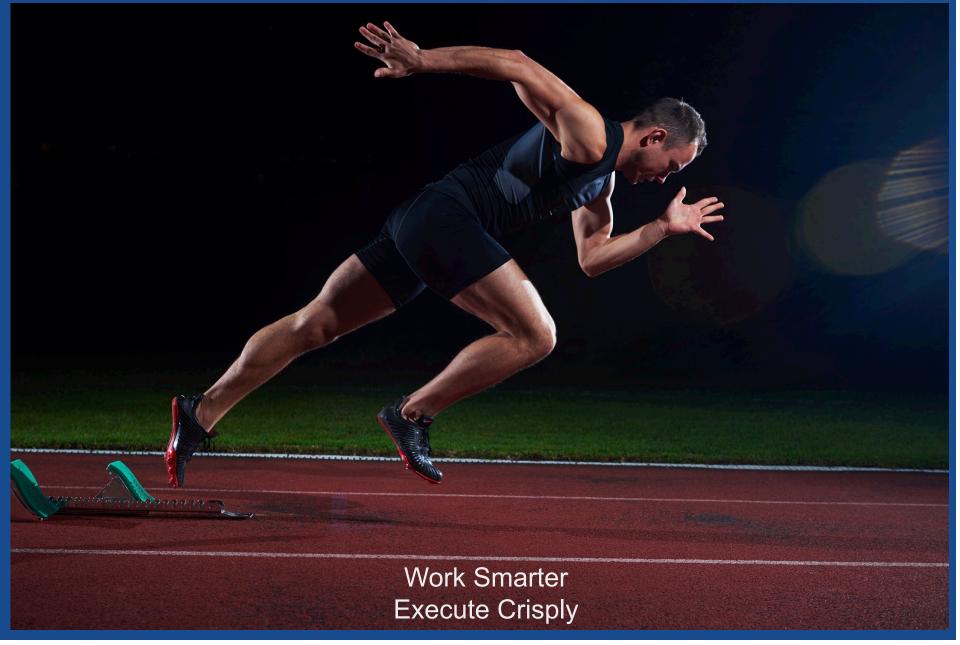
SNARTNONEY Startups

Year End Fundraising Sprint



Your SmartMoney Team





Jeff (J.D.) Davids

Luis Berga

Program Schedule

Live Webinar Sessions:

Tuesday, March 7, 9-10:30AM PacificModule 1: Introduction & Market MappingTuesday, March 14, 9-10:30AM PacificModule 2: Module 2: Targeting Deals & InvestorsTuesday, March 21, 9-10:30AM PacificModule 3: Fundraising Campaign RoadmapTuesday, March 28, 9-10:30AM PacificModule 4: Email Templates & Investor Readiness Scorecards

Live AMA Sessions

Ask Me Anything:

Thursday, March 9, 9-10:30AM Pacific Ask Me Anything Session Thursday, March 16, 9-10:30AM Pacific Ask Me Anything Session Thursday, March 23, 9-10:30AM Pacific Ask Me Anything Session Thursday, March 30, 9-10:30AM Pacific Ask Me Anything Session

Fundraising Sprint Mar 2017



Steve McCloskey



Keita Funakawa



Edgardo Leija



Rich Goldman



Surra Yanamadala



Meena Sankaran



Tom Saftig



Kevin Harris



Chad Tytten



Corey Taylor

Mastermind Group Rules of Engagement

- Safe place to share
- No dumb questions
- Confidentiality
- Full transparency
- Rigorously honest
- Ask questions, suggest solutions/ideas
- Don't take it personally
- Don't mean it personally

Primary Goal



Ultimate Goal Help Your Customers Have a lot of Customers Build a valuable, growing company Create value, extract value **Need Resources**

(Cash & Team)

Pinnacle of Success

Value Creation

Product Invention



3 Approaches

Shotgun Approach	Industry Approach	Deal-Centric Approach
Asking for intros	Make a list by industries	Identify "Been-There, Done-That" Investors & Executives

The Goal

Shortlist of Target Investors

SmartMoney Target Investor Research List

<u>Company</u>	Financing	Financing					
Name and	<u>Round</u>	<u>Amount</u>	Investor Company	Investor Name	<u>Priority</u>	AngelList Profile	LinkedIn Profile
Milo	Series A	4M	Individual Angel	Aaror	A - Founder, CEO Milo	https://angel.co	https://www.linkedin.com/in/ap
Milo		N/A - Exec	Fmr CEO - Milo	Jack Abraham	- fmr CEO Milo - 6 angel deals	https://angel.co	https://www.linkedin.com/in/jac
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Paul Fngli	A - fmr Kayak Co-Founder	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Bill O	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Fmr General Catalyst	Nite	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Individual Angel	Somest.	A+	https://angel.co	https://www.linkedin.com/in/
				121/0015-2050Au/0	2009	1000	
ShopSavvy	Seed		Individual Angel	Alexander	A - fmr CEO, ShopSavvy	N/A	https://www.linkedin.com/in/an
ShopSavvy	Seed	.700M	Architel LP	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
ShopSavvy	Seed	.700M	Individual Angel	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
					_		30
Square	Series A	\$10M	Individual Angel	Robin	A Competitor - CEO Operator?	https://angel.co	https://www.linkedin.com/in/rol
ShopSavvy	Seed	.700M	Canyon Creek Capital	Buck Jordan	A (Bridge to the A Round)	https://angel.co	https://www.linkedin.com/in/bu
BlueCava	Seed	\$1.5M	Individual Angel	Mark Cuban	A - Active	https://angel.co	v.linkedin.com/in/mark-cubar
BlueCava	Series A	\$5M	Mark Cuban Companies	Omar	A - Active	https://angel.co	https://www.linkedin.com/in/omarage
Square	Series A	\$10M	Individual Angel	Josh	A - Active Angel	https://angel.co	https://www.linkedin.com/in/jos
WIsh	Seed		Caffeinated Capital	Raynand in sine i	A - Active angel	https://angel.co	https://www.linkedin.com/in/
Purch	Series B	\$33M	Highway 12 Ventures	Mark	A - just recently left Purch Board (https://angel.co	https://www.linkedin.com/in/ma
Purch	Series A2	\$1.5M	Highway 12 Ventures	Mark	A - just recently left Purch Board (https://angel.co	https://www.linkedin.com/in/ma
Purch	<u>Series A</u>	\$6M	Highway 12 Ventures	Mark	A - just recently left Purch Board (https://angel.co	https://www.linkedin.com/in/ma
· CEO of eBates - h	uge exit w h little cap	oital investment		Kevin Johnson	A - possibly	N/A	https://www.linkedin.com/in/kevinhjol
Jet	۶ d	\$4.9M	Individual Angel	David Sector Sector	A - Young, Active Angel	https://angel.co	https://www.linkedin.com/in/

Relevant, Active Investors LinkedIn Profile Connections



Reverse Engineering an Exit Event

Reverse Engineering an Exit Event

- 1. Start with the end in mind
- 2. Identify future buyers

3. Work backwards:

- Identify acquisition deals already done
- List company names, deal amount and date
- List VC Investors in those companies
- List Early Stage Investors / Angels in those companies

Reverse Engineering an Exit Event

The SmartMoney Method

- 1. Gorilla Buyers
- 2. Companies Acquired
- 3. Investors

Target List Building Module 1

1. Name Vertical Industries

2. List Companies

- Gorillas
- Successful Exits
- Rising Stars
- Competitors

Target List Building Module 2

1. List Relevant Deals

- Acquisition Deals
- Venture Capital Deals
- Early Stage / Angel Deals

2. List Relevant Investor Names

3. Scrub/Prioritize Investor Names

Example Market Map Marketing Automation Vertical

<u>Industry 1</u>	<u>Industry 2</u> Marketing	Industry 3	Industry 4
CRM	Automation	EMAIL	Social Media
Oracle CRM On Demand	Eloqua	Gmail/Google	Facebook
SAP	InfusionSoft	Outlook	YouTube/Google
Siebel / Oracle	HubSpot	Yahoo	Twitter
Salesforce	Teradata / Aprimo	Zoho	LinkedIn
Microsoft Dynamics	Unica/IBM	Inbox.Com	Pinterest
Sage	Marketo	FastMail	Instagram
SugarCRM	SimplyCast	Constant Contact	WhatsApp
Nimble	Silverpop	BlueHornet	SnapChat
InfusionSoft	Pardot	GMX	Tumblr
HubSpot	Action	AOL	Reddit
Pardot	Signal	Lycos	Vine
HubSpot	NeoLane	HushMail	Meetup

Successful Dealpath: IPO and then \$879M Exit

Company Name (Investee)	Financing Round	Financing Amount	Financing Date	Investor Company	Investor First Name	Investor Last Name
Eloqua	Acquired	\$879M	12/20/12	Oracle	Thomas	Kurian
Eloqua	IPO	\$92M	8/2/12	IPO	N/A	N/A
Eloqua	Series C	\$23M	10/15/07	Bessemer Venture Partners	Byron	Deeter
Eloqua	Series C	\$23M	10/15/07	JMI Equity	Brad	Woloson
Eloqua	Series C	\$23M	10/15/07	Bay Partners	Neal	Dempsey
Eloqua	Series B	\$12.8M	9/6/06	Bay Partners	Neal	Dempsey
Eloqua	Series B	\$12.8M	9/6/06	JMI Equity	Brad	Woloson
Eloqua	Series A	\$5M	5/9/05	JMI Equity	Brad	Woloson
Eloqua	Seed	UND	UND	Individual Angel	Harry	Weller
Eloqua	Seed	UND	UND	Individual Angel	Neil	Sadaranganey
Eloqua	Seed	UND	UND	Individual Angel	Aaron	Rothschild
Eloqua	Seed	UND	UND	Individual Angel	Ron	Thompson
Eloqua	Seed	UND	UND	Individual Angel	Keith	Burrows
Eloqua	Seed	UND	UND	Individual Angel	Dennis	Dayman
Eloqua	Seed	UND	UND	Individual Angel	Jeffrey	Kadanoff

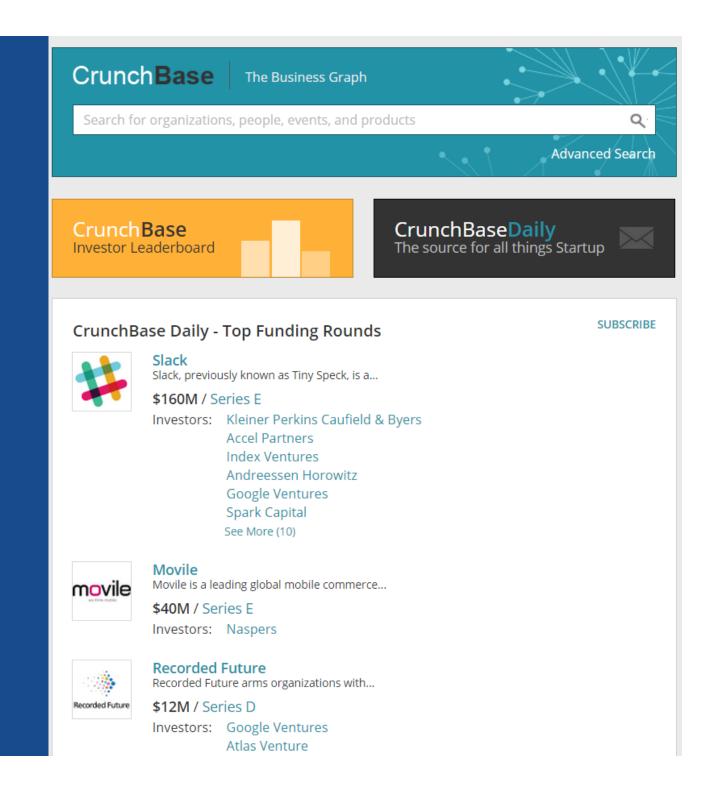
Tools to use

Crunchbase VentureDeal.com AngelList LinkedIn

Live Example:

Crunchbase

Cost: Free



Crunchbase

Cost: Free

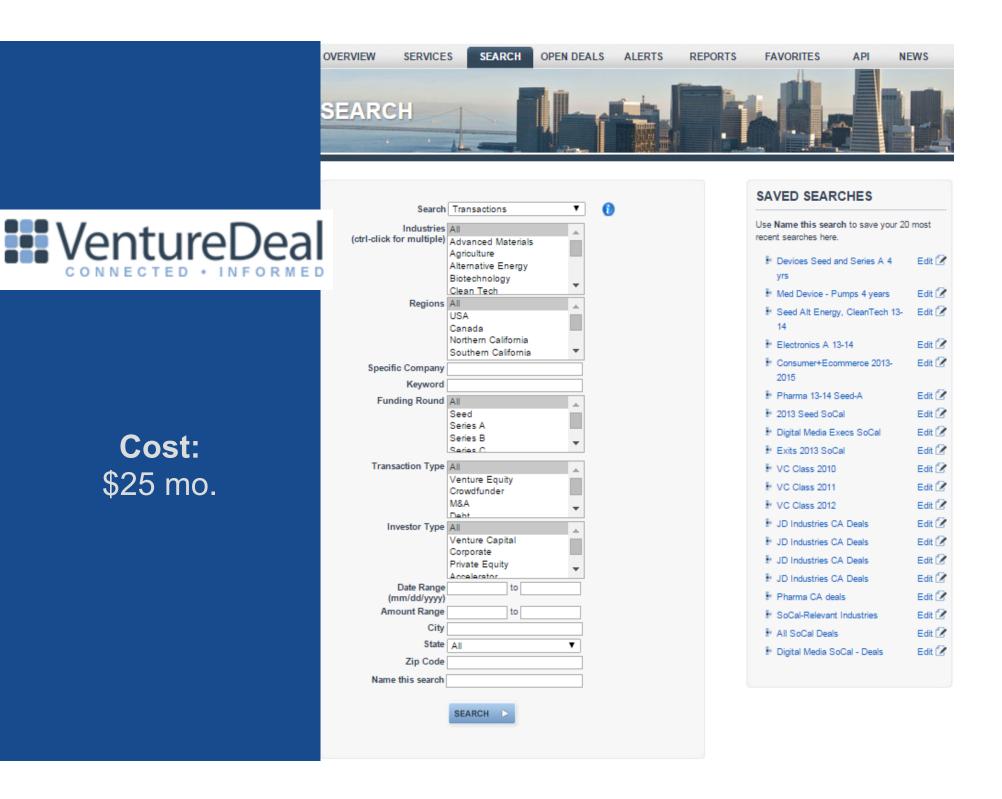
Funding Rounds (6) - \$108.4M

D



Investors: InterWest Partners

UPDATE 🗸



VentureDeal

Cost: \$25 mo.

OVERVIEW SERVICES SEARCH OPEN DEALS ALERTS REPORTS FAVORITES API NEWS

TRANSACTION SEARCH RESULTS

< PREVIOUS SEARCH | SEARCH BY ALPHABET **AII** •

Transaction Record	Date	Industry	Round	Amount
Insightera	12/13/2013	Digital Media	Undisclosed	Undisclosed
Marketo	05/16/2013	IT	Undisclosed	\$79,300,000
Marketocracy	12/31/2012	Financial Services	Undisclosed	\$250,000
Crowd Factory	04/18/2012	Internet	Undisclosed	Undisclosed
Marketo	11/16/2011	IT	Undisclosed	\$50,000,000
Marketo	11/17/2010	IT	Undisclosed	\$25,000,000
Marketo	04/27/2010	IT	Series C	\$10,000,000
Marketo	06/30/2009	IT	Undisclosed	Undisclosed
Marketo	08/12/2008	IT	Series B	\$8,000,000
Marketo	06/30/2007	IT	Undisclosed	Undisclosed



VentureDeal

Cost: \$25 mo.

Company Name	Ð	Eloqua				
Status	Ac	quired or Merged				
Industry	So	ftware				
Company Description	ge co	oqua provides the leading integrated neration platform for marketers who ntinuous flow of quality leads for a pr ce.	must	pro	oduc	
TRANS	5 A(CTION DETAILS				
Information Release Da	ate	10/15/2007				
Transaction Ty	ре	Venture Equity				
Amount Receiv	ed	\$23,000,000				
Rou	nd	Series C				
Proceeds Purpos	es	Proceeds purposes were not disclo	sed.			
Transaction Investo	ors					
	0	Bessemer Venture Partners (Lead Investor)				
		Byron Deeter	in	8	y	f
	٥	JMI Equity				
		Brad Woloson	in	8	y	f
	Ð	Bay Partners				
		Neal Dempsey	in	8	y	f

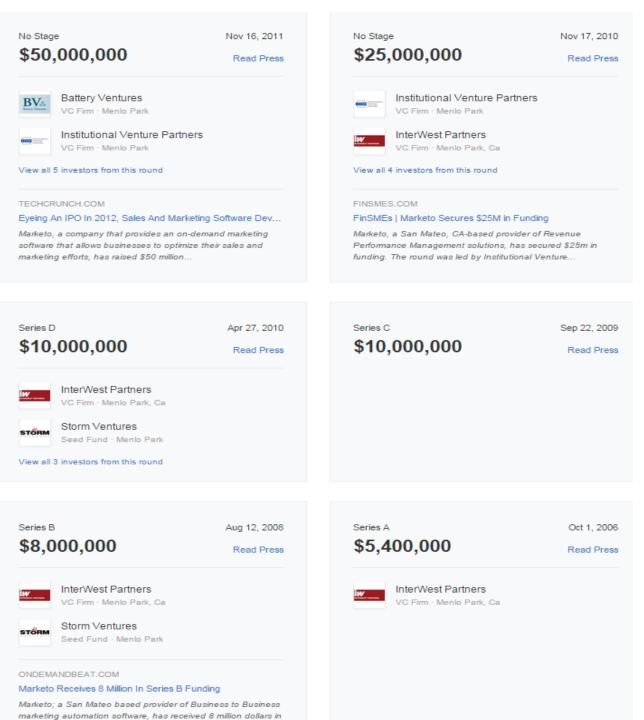
Angel List

Cost: Free

Are to portunities outside the US. We strive to become the leading toyatry platform outside the US. We strive to become the leading toyatry platform outside the US.			
bonusbox A loyalty & incentive platform helping marketers to acquire, retain and target customers. Hiring for 1 job · Like · View >		one of humanity's most basic needs: shelter. os • Like • View ►	
Ambrish Verma, Darius Vasefi, and 20 others are investing in Crew's round	8 hours ago	TRENDING STARTUPS	
Ambrish Verma, Darius Vasefi, and 20 others are investing in Crew's round	8 hours ago	TRENDING STARTUPS	
Crew Creativity on demand.	8 hours ago		
Crew	8 hours ago	 Dil Mil Opstarts Crew 	
Crew Creativity on demand.	8 hours ago	 Dil Mil Opstarts Crew Conekta 	
Crew Creativity on demand. Team went to Madison.	8 hours ago	 Dil Mil Opstarts Crew 	
Creativity on demand. Team went to Madison.	8 hours ago 3 hours ago	 Dil Mil Opstarts Crew Conekta 	SEE ALL
Crew Creativity on demand. Team went to Madison. Hirring for 9 jobs · Like · View · Arthur Watson liked Airdog		 Dil Mil Opstarts Crew Conekta 	SEE ALL 1
Crew Creativity on demand. Team went to Madison.		 Dil Mil Opstarts Crew Conekta Lofty 	
Crew Creativity on demand. Team went to Madison. Hiring for 9 jobs · Like · View · Arthur Watson liked Airdog		 Dil Mil Opstarts Crew Conekta Lofty 	\$ Last 7 Day
Crew Creativity on demand. Team went to Madison. Hiring for 9 jobs · Like · View · Arthur Watson liked Airdog		 Dil Mil Opstarts Crew Conekta Lofty TRENDING SYNDICATES Late stage Pre-IPO syndicate	\$ Last 7 Day: \$580,000
Crew Creativity on demand. Team went to Madison. Hiring for 9 jobs · Like · View · Arthur Watson liked Airdog Airdog Auto-follow drone for action sports		 Dil Mil Opstarts Crew Conekta Lofty TRENDING SYNDICATES Late stage Pre-IPO syndicate Expansion Venture Capital	\$ Last 7 Day: \$580,000 \$362,500
Crew Creativity on demand. Team went to Madison. Hiring for 9 jobs · Like · View · Arthur Watson liked Airdog Airdog Auto-follow drone for action sports		 Dil Mil Opstarts Crew Conekta Lofty TRENDING SYNDICATES Late stage Pre-IPO syndicate Expansion Venture Capital Raj Mehta	\$ Last 7 Days \$580,000 \$362,500 \$82,000

Angel List

Cost: Free

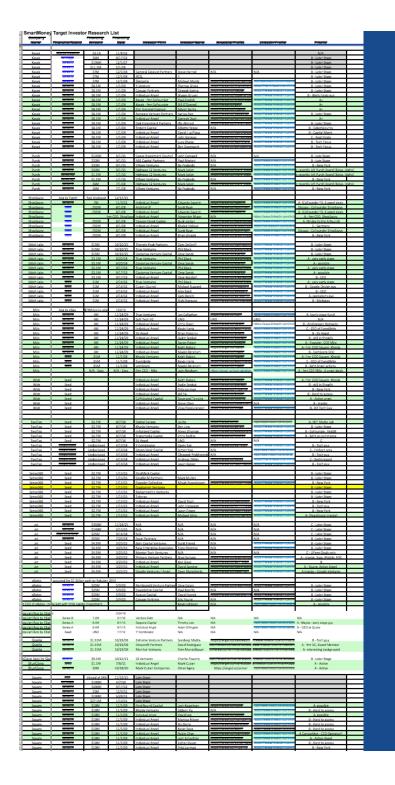


Series B funding from Storm...

Google Searches "Top 10 Companies"

Industry Research Reports

Acquisition Analysis Articles



Scrub Lots of Deals Skim Bios of Investors: PEOPLE more than FIRMS

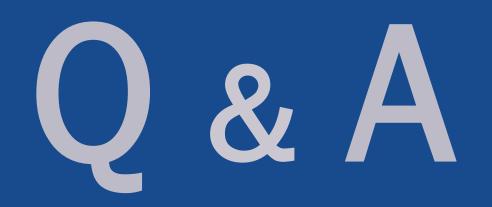
> Rank them A, B, C Brief notes re: why

Include hyperlinks to: LinkedIn Profiles AngelList Profiles Website Bios (as appropriate) VERY IMPORTANT This process requires a <u>time investment.</u>

You WILL get an ROI on every hour you invest in research

SmartMoney Pitch Meetings are MUCH MORE EFFICIENT





SNARTNONEY Startups

A Fresh Approach to Startup Fundraising

Deal Centric Investor Searches

Identify Relevant Deals

- Acquisitions
- IPOs
- Late Stage Investments
- Venture Investments
- Early Stage / Angel Investments

Who are the WRONG Investors?

No VERTICAL MARKET EXPERTISE

No Exits in your Vertical No Investments in your vertical

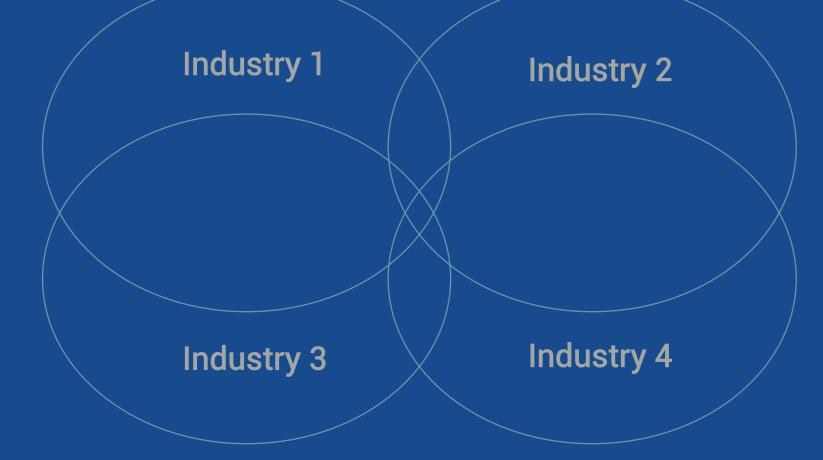
Not Actively writing checks

Who are the RIGHT Investors? VERTICAL MARKET EXPERTISE (company names & roles) Successful Exits - verify Prior Investments - verify **Insider Relationships** Insider Knowledge **RECENT CHECKS WRITTEN**

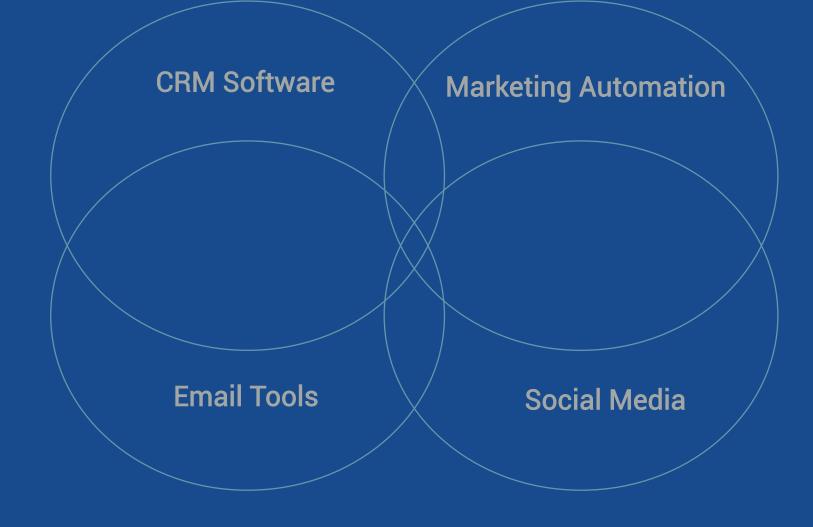
SmartMoney Investors Bring:

- Deep Industry Relationships
- Vertical Industry Knowledge
- Experience Building Sales Velocity
- Channel Partners
- Strong Co-Investor Networks
- Introductions to Acquirers
- Industry Analyst Introductions

Industry Convergence

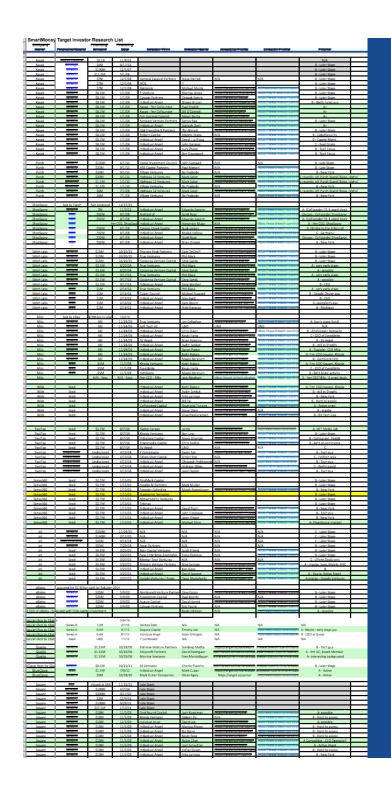


Industry Convergence Example: Marketing Automation



Making your list

	MARKET MAP				
INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4		
2					



Understand your environment

Do your homework: Invest in the Research

Scrub ~ 200 Names

Note relevant strategic connections to YOUR deal

Gain Deep Industry Knowledge

	MARKET MAP				
INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4		
2					

	MARKET MAP			
INDUSTRY 1	INDUSTRY 2	INDUSTRY 3	INDUSTRY 4	
2 3 4 5 6 7				



Making your list

STEP 4

SIFT DOWN TO YOUR CUSTOM SHORTLIST

Example Shortlist: eCommerce

SmartMoney Target Investor Research List

<u>Company</u>	Financing	Financing					
Name and	<u>Round</u>	<u>Amount</u>	Investor Company	Investor Name	<u>Priority</u>	AngelList Profile	LinkedIn Profile
Milo	Series A	4M	Individual Angel	Aaror	A - Founder, CEO Milo	https://angel.co	https://www.linkedin.com/in/ap
Milo		N/A - Exec	Fmr CEO - Milo	Jack Abraham	¹ ^ - fmr CEO Milo - 6 angel deals	https://angel.co	https://www.linkedin.com/in/jac
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Paul Fnøli	A - fmr Kayak Co-Founder	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Kayak - fmr CoFounder	Bill O	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Fmr General Catalyst	Nite	A+	https://angel.co	https://www.linkedin.com/in/
Kayak	Series A	\$8.5M	Individual Angel	Somesł.	A+	https://angel.co	https://www.linkedin.com/in/
				120035-700040	28.9	1.11	
ShopSavvy	Seed		Individual Angel	Alexander	A - fmr CEO, ShopSavvy	N/A	https://www.linkedin.com/in/an
ShopSavvy	Seed	.700M	Architel LP	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
ShopSavvy	Seed	.700M	Individual Angel	Scott	Discuss - CoFounder ShopSavvy	https://angel.co	https://www.linkedin.com/in/sc
Square	Series A	\$10M	Individual Angel	Robin	A Competitor - CEO Operator?	https://angel.co	https://www.linkedin.com/in/rol
ShopSavvy	Seed	.700M	Canyon Creek Capital	Buck Jordan	A (Bridge to the A Round)	https://angel.co	https://www.linkedin.com/in/bu
BlueCava	<u>Seed</u>	\$1.5M	Individual Angel	Mark Cuban	A - Active	https://angel.co	v.linkedin.com/in/mark-cubar
BlueCava	Series A	\$5M	Mark Cuban Companies	Omar	A - Active	https://angel.co	https://www.linkedin.com/in/omarage
Square	Series A	\$10M	Individual Angel	Josh	A - Active Angel	https://angel.co	https://www.linkedin.com/in/jos
WIsh	Seed		Caffeinated Capital	Raynand Lensinger	A - Active angel	https://angel.co	https://www.linkedin.com/in/
Purch	Series B	\$33M	Highway 12 Ventures	Mark	A - just recently left Purch Board	https://angel.co	https://www.linkedin.com/in/ma
Purch	Series A2	\$1.5M	Highway 12 Ventures	Mark	A - just recently left Purch Board	https://angel.co	https://www.linkedin.com/in/ma
Purch	Series A	\$6M	Highway 12 Ventures	Mark	A - just recently left Purch Board	https://angel.co	https://www.linkedin.com/in/ma
CEO of eBates - hu	uge exit with little cap	oital investment		Kevin Johnson	A - possibly	N/A	https://www.linkedin.com/in/kevinhjol
Jet	Seed	\$4.9M	Individual Angel	David Dector	A - Young, Active Angel	https://angel.co	https://www.linkedin.com/in/

Active eCommerce Investors:

Do these people know that your company exists?

Working your list STEP 5

Ask for Warm Introductions from:

Existing Investors Prior portfolio CEOs Advisory Board Mentors / Advisors

Smart Networking

Sample Research – Google Docs